



NATO CIMIC LIAISON COURSE (NCLC)

NCLC 01/24: 30 SEP. - 4 OCT. 2024

Motta di Livenza (Italy)

Course Description

1. Aim of the Course :

Course is designed to provide former NATO CIMIC course's students with knowledge, skills and tools needed to enhance their CIMIC Liaison capabilities with special emphasis on the multinational and multidimensional contexts which characterize current NATO's Theatres of Operations. Course content includes CIMIC Liaison Officer's profile, task and responsibilities, CIMIC Liaison field experiences, Cross Cultural Competences, Civilian environment assessment, Common operational picture.

Intercultural Communication & Negotiation are the core elements of competence and incorporated as guiding threads in the overall course curricula.

2. Type of Application:

Class studying, syndicate work, role playing

3. Location

MNCG HQs - Via Riviera Scarpa, 75
31045 Motta di Livenza, Italy

4. Course Dates / hours:

NCLC 01/24: 30 SEP-4 OCT. 2024

08:00-16:30 from Monday to Thursday
08:00-12:00 on Friday

5. Administration charges:

Tuition fee amounts are:

- **€ 150,00** for military personnel belonging to MNCG contributing Nations (*);
- **€ 200,00** for remaining personnel.

(Tuition fee is to be paid as described in the Attendance Form).

Coordination :

Applications are to be sent via e-mail to:

cj7@cmicgs.nato.int

Points of Contact (POCs):

LTC Vito SAMARELLI

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CWO Antonio Colia

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6. Subjects covered :

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| <ol style="list-style-type: none"> 1. Update on NATO CIMIC doctrine & TTPs 2. UN Hum CivMil Coord standards; 3. CIMIC Liaison Officer workshop profile; 4. Principles & basics of communication; 5. Communication: perceptions & styles, practical activities; 6. Establishing/creating rapport; 7. Active listening, understanding & comprehension; | <ol style="list-style-type: none"> 8. Communication effectiveness; 9. Fundamentals & principles of negotiation; 10. Different types of negotiation; 11. Relationship with Media: message effectiveness & credibility; 12. Intercultural Communication & Gender issues; 13. Negotiation & Mediation while using interpreters; 14. Focus on civ- mil interaction at tactical level; |
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7. Methodology :

Theory	Practice	External contributions
Face to face classes/lectures of 50 minutes, aimed at the second and third cognitive level of instruction.	Syndicate work in the form of a discussion/exercise covering the daily subject. Role playing.	Civilian Guest Speakers Mil. Subject Matter Experts
8. Learning Objectives :		
Upon completion of the course the student must be able to: <ul style="list-style-type: none">- Explain the communication principles and basics;- Explain the principles and fundamentals of negotiation;- Describe the CIMIC LNO's characteristics, attitudes, background, capabilities;- Describe the civil-military communications models;	<ul style="list-style-type: none">- Be aware of communication & negotiation dynamics during Civ-Mil Interaction;- Establish and maintain a CIMIC liaison network in peacetime & crises scenarios;- Describe the CIMIC liaison function as per NATO Doctrine and standing TTPs.- Effectively communicate in a multicultural environment through the use of a language assistant;	
9. Personal Qualifications :		
<ul style="list-style-type: none">- Participants need to have a CIMIC background (education/training/field experience). Waiver of the above prerequisite has to be authorised by the Course Director.- Course is open to NATO, Partnership for Peace, Mediterranean Dialogue personnel and Civilian personnel interested in Civil Military Coord. Issues.- English language proficiency as described in STANAG 6001: listening (3), speaking (3), reading (3) and writing (3).	Participants should be: <ul style="list-style-type: none">- Officers, senior NCOs from the rank OR7 to OF4 assigned or selected for assignment to a CIMIC or CIMIC related appointment in a NATO HQ or unit.- Officers/Senior NCOs or civilian equivalent that fill, or are about to fill a comparable appointment in their Nation.- Representatives from IOs/GOs/NGOs.- Any other application will be scrutinized on a case by case basis.	
10. Pre course reading:		11. Final test
Allied Joint Publication 3.19 CIMIC DOCTRINE (downloadable at MNCG website)		The final ranking list will be issued by the Course Director based on the score of the cross country land navigation exercise, the outcome of the final test (multiple choices, based on the Course content) and the student performance evaluated by the Instructors.
12. Security Clearance :		
The Course content is not classified releasable to course participants.		
13. Accommodation:		
<ul style="list-style-type: none">- Hotel booking remains a student responsibility. A list of the Hotels which are connected to the course premises by a free daily shuttle bus can be provided by MNCG CJ7.- Italian military personnel will be accommodated in Barracks Quarters unless differently requested.		

14. Transportation:
<ul style="list-style-type: none"> - Travel arrangements and costs are a student responsibility, including visa arrangement procedures for non EU citizens; we recommend you to contact your National Authorities to find out what immigration provision applies to you. - On the Sunday before the course starts, Military Shuttle buses will be available to transport students to the Barracks / Hotels as follows: <ul style="list-style-type: none"> ▪ Venice Int. Airport departures h.13:00 and h. 19:00 local time; ▪ Treviso Int. Airport departures h.14:30 and 18:00 local time; ▪ Venice/Mestre Railway Station departures h: 13:30 and 18:00 local time; if requested through the Admin form the daily Shuttle service from Hotels to the Course premises is provided by MNCG during the course
15. Dress Code:
<ul style="list-style-type: none"> - Combat uniform for military personnel, casual for civilians. - On the last day military personnel is allowed to attend the course in civilian clothes. - See the attached list of minimum essential equipment required.
16. Security Clearance:
The Course content is: non sensitive info releasable to the public.
17. Visa Requirements
Every participant is required to check with his/her country's appropriate authorities whether he/she needs a VISA for entering Italy. No invitation letters can be provided by this HQ;
18. Medical Assistance:
<ul style="list-style-type: none"> - Medical Assistance is granted free of charge for EU nationals through the European Health Insurance Card or through proper document (contact your own National Health Service). - Non EU Citizens are advised to stipulate a Medical insurance for the whole period.

(*) GREECE, HUNGARY, ITALY, ROMANIA, PORTUGAL, SLOVENIA.